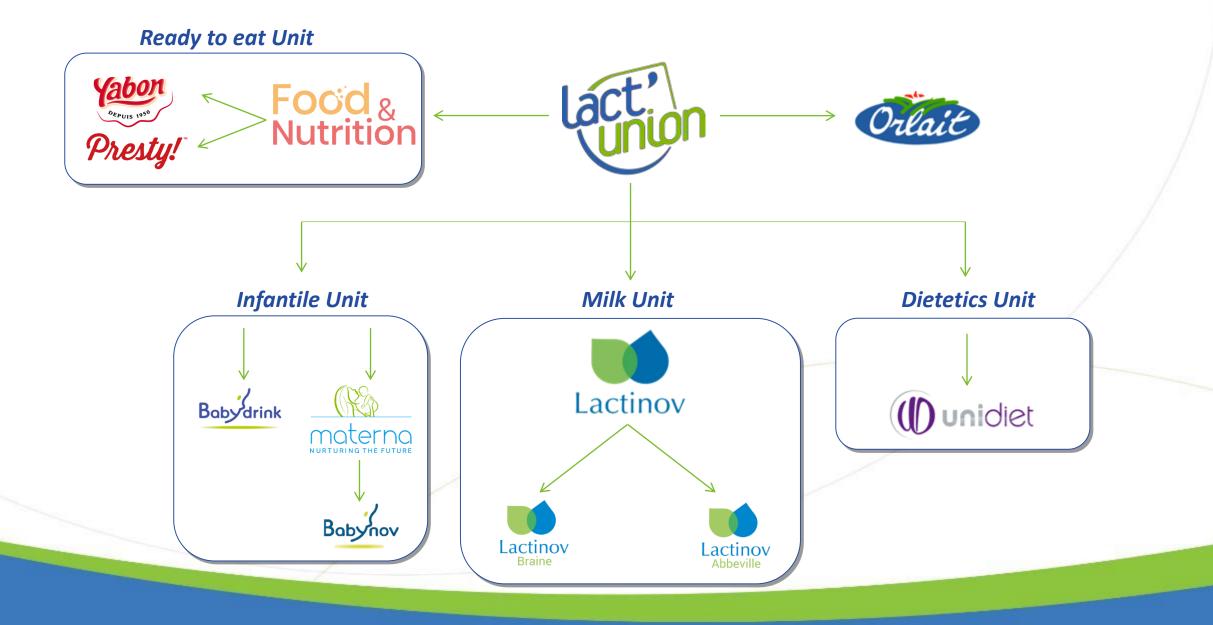


Food & Nutrition

Healthy alternatives

Private Label offer in pouch

Lact'Union - Legal Structure





Made in France with love

KNOW-HOW

SWEET

• Dairy desserts

- Milk pudding
- Cereal + milk desserts
- Plant based dessert
- Fruit sauces

SAVOURY

- Ready to eat meals
- Cooked grains (Rice, Quinoa, Pasta + veggies)
- Grain salads
- Sauce, gravy, broths
- Porridge

EXPERTISE

- Ambient long-life retorted products
- Without preservative / clean recipes
- Conventional & Organic
- Comprehensive range of packaging



Our teams and know-how

PROACTIVE TEAM

Working constantly with all the departments of the factory

SPECIALIZED IN AMBIENT

PRODUCTS

1 STRONG R&D + 450 DEVELOPMENTS / YEAR

11 people 2 R&D laboratories, up-to-date with pilots autoclaves



EXPERTISE IN VARIOUS AREAS

Baby/kids/adultfood Organic / free from Sweet / savoury Diet/ Gourmet







Food & Nutrition

HEALTHY FOOD KNOW-HOW

Immediately available recipes Under Private Label Different Pouch sizes

Organic recipes

Gluten free



- Mangue Passion Coco snack
- Rice based Chocolate snack
- Oat based Praline snack
- Oat based Coffee snack
- Oat or Rice based Vanilla snack
- Oat based vanilla flavoured tapioca snack

Vegan recipes

Gluten free & organic



- Peach + Black tea + ground ginger + Coconut milk + wholegrain Oats + wholegrain Rice + Linseeds
- Pear + Cocoa + wholegrain Oats + wholegrain Rice + Linseeds
- Coffee extract + Cocoa + natural Vanilla flavour + Coconut milk + wholegrain Oats + wholegrain Rice + Linseeds
- Coconut milk + Lime + Quinoa + wholegrain Oats + Linseeds
- Coconut milk + Berries mix + Quinoa + wholegrain Oats + Linseeds
- Coconut milk + Cocoa + Banana + Acai berries + wholegrain Oats + Linseeds
- Apple + Kiwi + Coconut milk + Mango + Spinach
- Apple + Strawberry + Coconut milk + Raspberry + Blueberry

Smoothie Bowl recipes

Vegan & Organic



- Banana + Pear + oat drink + acai berries
- Mango + oat drink + passion fruit
- Raspberry + Blackberry + Rice based drink
- Coconut milk + Kiwi + Banana + Matcha tea + Rice based drink

Yogurt based recipes

Rich in calcium & proteins



- Yogurt + Milk + Banana purée
- Yogurt + Milk + Strawberry purée
- Yogurt + Milk + Raspberry purée
- Yogurt + Milk + Blueberry purée

Several formats & tailor-made recipes

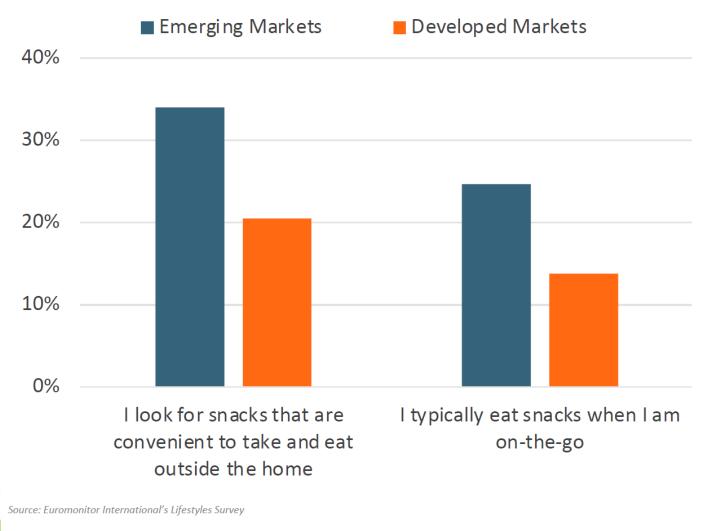




Food & Nutrition

MARKET TRENDS

Snacking Preferences by Market Type, 2020



37.2 min

Average commute time in emerging markets in early 2020

20% Longer than in developed markets

4X Faster growth for snacks in emerging markets to 2025

> EUROMONITOR INTERNATIONAL

DAIRY: A MARKET FOR HEALTH AND PLEASURE



and a

DOAT CHEESE

Always Fresh

Cultured Dips

(Australia)

LUVE

=

CONSUMERS LOOK FOR HEALTH IN DAIRY



+20%



+20% growth in dairy launches with a

snacking* claim (Global, 2018 vs. 2017) *snack, snacking, on-the-go

"Busy lifestyles, concerns about long-term health and the desire to get health-boosting benefits from daily food and drinks have affected the snack aisle. Dairy remains central to snacking innovation"

SUGAR REDUCTION GIVES DAIRY A HALO

Dairy launches with a sugar related claim (Global, CAGR 2014-2018)



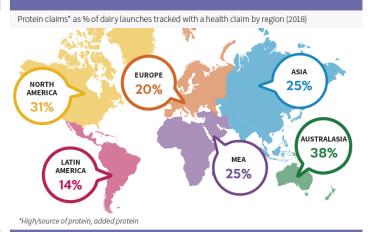
DAIRY ALTERNATIVES TAKE OFF

Fastest growing dairy alternative subcategories (Global, CAGR 2014-2018)



+29%

PROTEIN CLAIMS STRENGTHEN IN DAIRY



FRUIT FOR THOUGHT: NATURAL INDULGENCE?

+19%

REAL FRUIT

Spoonable and drinking yogurt launches with select claims (Global, CAGR 2014-2018)

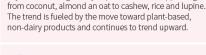
+15%

FRUIT PIECES

FEEL GOOD ABOUT DAIRY

Fruitlove Spoonable Smoothie

Strawberry Banana Twirl



5 KEY DAIRY TRENDS TO WATCH

PERSONALIZED NUTRITION

The market for dairy cultures is constantly evolving, with e.g.

ALTERNATIVE ALTERNATIVES

soy. An increasing variety of plant bases are appearing, ranging

As consumers seek alternatives to dairy, NPD goes beyond

flavor boosts, nutrition powerups, and shelf life extension

at the center of innovation. A surge in demands for

lactose-free, plant-based and probiotic-enriched

products further proliferates related NPD.

2



3 **DESSERT-STYLE**

While consumers increasingly turn to dairy as a popular snack, there is also a growing dinner niche. Dessert-style offerings with indulgent flavor profiles are gaining shelf space. Lavered, whipped and mousse concepts offer dessert-lovers a premium dairy experience.

4 **FLAVORS FOR THE SEASON**

With +20% growth tracked in seasonal/in-out dairy product launches (Global, 2018 vs. 2017), it is clear that seasonal, limited-time offers create excitement in the dairy category. Products featuring seasonal flavors are launched in small batches to evoke exclusivity.

5 **CAPTURING THE CRAFT**

Dairy manufacturers continue to tap into trends like provenance, locally-sourced, and authentically-made. As consumers seek out best-in-class quality from trusted suppliers, more emphasis is being placed on storytelling and how to capture the consumers' imagination.





Arla Koket Greek Yogurt Mousse Desser (Sweden)



Yoplait Season-Up Yogur with Yuzu Flavor (South Korea)



Campina Organic Farmer's Yogurt (Netherlands)

Source : Innova Market Insights 2019